SLOUGH BOROUGH COUNCIL

REPORT TO:Overview & Scrutiny Committee**DATE:** 7th April, 2010**CONTACT OFFICER:**
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WARD(S): All

PART I FOR INFORMATION

FINANCIAL PERFORMANCE REPORTING FOR 2009/10

1 <u>Purpose of Report</u>

The report covers the revenue and capital monitoring position to February 2010.

2 <u>Recommendation(s) / Proposed Action</u>

The Committee is requested to note:

- a) That the following aspects of the report be noted:
 - i. Financial performance revenue and capital

3 Key Priorities – Taking Pride in Slough and Making a Difference to Communities

The budget is the financial plan of the authority and as such underpins the delivery of the Council's key priorities through the financial year.

Budget monitoring throughout the financial year reflects on whether those priorities are being met and, if not, the reasons why, so Members can make informed decisions to ensure the Council remains within its available resources.

Community Strategy Priorities

This report indirectly supports the community strategy priorities. The maintenance of excellent governance within the council to ensure it is efficient, effective and economic in everything it does is achieved through the improvement of corporate governance and democracy and by ensuring good people and management practices are in place

4 <u>Other Implications</u>

(a) Financial

These are contained within the body of the report.

(b) Risk Management

5 Supporting Information

Financial reporting

5.1 The Council's net revenue budget for 2009/10 is £102.6m.

Projected Outturn Position as at 28th February 2010

- 5.2 There is currently a projected overspend for 2009/10 of £88k which is **a reduction** of £309k to the reported headline position outlined last month. Moreover taking into account the current information provided by front line services a break-even position is the likely outturn position for 2009-10.
- 5.3 The position as at 28 February 2010 is summarised in Table 1, below, and detailed in Appendix A.

Directorate	Current Budget	Projected Outturn	Variance Over /(Under) Spend	Change	Previously Reported
	В	С	D = C - B		CMT (10th February 2010)
	£'M	£'M	£'M	£'M	£'M
Community and Wellbeing	33.468	33.612	0.144	(0.044)	0.188
Education and Childrens Services	25.338	25.307	(0.031)	(0.071)	0.040
Green and Built Environment	27.022	26.870	(0.152)	(0.010)	(0.142)
Central Directorates	22.970	22.977	0.007	(0.018)	0.025
Corporate	(0.083)	0.267	0.350	0.000	0.350
Total Cost of Services	108.716	109.034	0.318	(0.143)	0.461
% of revenue budget over/(under) spent by Services			0.29%	-0.13%	0.42%
Treasury Management	3.544	3.394	(0.150)	0.000	(0.150)
Contingencies & earmarked reserves	(1.553)	(1.633)	(0.080)	0.000	(0.080)
Area Based grant *	(8.312)	(8.312)	0.000	0.000	0.000
Total	102.395	102.483	0.088	(0.143)	0.231
% of revenue budget over/(under) spent in total			0.09%	-0.14%	0.23%

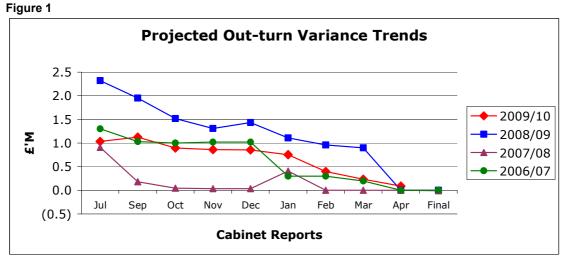
Table 1 - Projected as at 28th February 2010

* Included in Directorate base budgets

Month on Month Movement in Variances

5.4 **Community and Wellbeing** have reported a reduction in their overspend position of £44k from that reported last month to give an anticipated overspend of £144k. This comprises savings of £135k realised on the ordinary residence saving initiative and £111k across various care packages, offset by the final set of redundancy costs of £121k for staff previously employed at Newbeech Older People Care Home. This is significantly less than the initial estimates of approximately £340k.

- 5.5 **Education and Children's Services** have declared a reduction in their position this month of from and overspend of £40k to an under spend of £31k. This saving has arisen from delays in client activity from placing children into looked after settings, savings arising from Raising Achievement through additional income generation from schools offset by additional spend against the Youth Service from reinstating previously delayed activities.
- 5.6 **Green and Built Environment** have reported an increase in their underspend of £10k to give an anticipated underspend position of £152k. This minor overall movement is as a result of a fall in income from car park season ticket renewal and increased highways maintenance costs resulting from inclement weather experienced in prior months. This is offset by further savings from EfW and reduced waste volumes due to the economic downturn, along with greater recycling through the red bin scheme and a continued reduction in patronage of concessionary fares.
- 5.7 **The Central Directorates** are currently reporting a year end over spend of £7k, which is a favourable movement of £18k since last month. This is mainly as a result of a reduction in the use of agency staff, within the Revenues section, and a revised forecast for an existing member of staff currently on maternity leave.
- 5.8 The Corporate pressure of £350k reported in previous months, being the non achievement of a previously agreed saving relating to the Customer Service Centre is being met by council wide savings as predicted. This pressure has been budgeted for in the 2010-11 budget build.
- 5.9 The impact of re-profiling the capital programme has resulted in less borrowing required in this financial year, this results in a declared saving of £150k. However as the year end fast approaches and the capital position becomes certain minor financing savings may materialise. Secondly, the earmarked reserves have been reviewed and overall it is prudent to report a saving of £80k. In total a £230k variance has been reported which will be used to offset the pressures reported across directorates. As the year end approaches the final capital programme position will be reviewed and any further borrowing variance will be reported.
- 5.10 Figure 1 below illustrates the monthly projected outturn positions over the last 4 years.



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Emerging Issues / Risks

5.11 The extent of previously reported emerging issues that came to fruition are now predominantly captured in the outturn figures recorded in the body of this report.

5.12 New issues arising since the creation and agreement of the new year base budget and financial year end will impact on the 2010-11 outturn position and may include for example the impact of Ordinary Residence.

Emerging Opportunities

5.13 Similarly to the Emerging Issues section and previous emerging opportunities that have been realised are now captured in the outturn position with no further significant movement expected in this financial year.

Efficiency Savings

- 5.14 As part of Comprehensive Spending Review 2007 (CSR07) announced in October 2007, the Government set a target for all of Local Government to achieve £4.9 billion in efficiency savings for the three year period to March 2011. This equates to 3% of the defined baseline expenditure.
- 5.15 At that time it was also reported that Government is to monitor the progress of individual Councils towards achieving the national efficiency targets. In order to facilitate this monitoring, Councils must submit information twice a year in respect of National Indicator 179 (NI179) which records 'the total net value of ongoing cash releasing value for money gains that have impacted (i.e. a forward and backward look) since the start of the 2008/2009 financial year.
- 5.16 CMT are already aware that the council has achieved more than the first year target and monitoring against the achievement of the overall 3% target has been continuously monitored throughout the year.
- 5.17 Monitoring carried out this month indicates an improvement in the achievement against the target set by the DCLG as we approach the final outcome and can be seen in the table overleaf. The detail of savings items included can be seen in Appendix B.

Capital

5.18 With the re-instatement of the Asset Management Group (AMG) and the on-going work to reprofile the Capital programme in light of budget pressures in future years, it is prudent to include a monthly update on the Capital position as part of this report. This allows both the revenue and capital position to be monitored so the 'full picture' across the council's financial resources is reported to CMT. The top 20 projects, by value, total £99m. This represents 69% of the total capital programme for 2009/10. A schedule of these projects can be found at Appendix C.

Conclusion

5.19 The position as at the end of February 2010 leaves an overall headline pressure for the Authority of £88k with the likely outturn position being break-even for the year.

6.0 Appendices

- A- Summary Variance Analysis
- B- NI179 VfM Gains Analysis by Directorate
- C- Top 20 general fund capital projects 2009 / 2010

Summary Variance Analysis

For the Period Ended: 28th February 2010

Community & Wellbeing

Service Area	Total Variance £'000	Explanation
Residential & Nursing Care	159	New this month : This service area is now expected to spend £54k less compared to last month. This is due mainly to the additional savings of £135k realised on the ordinary residence saving initiative. Plus, there has also a net saving of £40k due to revised care packages costs. This has been offset however by the inclusion of the previously mentioned emerging pressure of redundancy costs of £121k for staff previously employed at Newbeech Older People Care Home. This is significantly less than the initial estimates of approximately £340k.
		Previously Reported : +£213k Overall, the budget pressure is due to the increases in care packages last winter and a lower than expected attrition rate this year. This has added extra costs of £222k. Additional pressures since the start of the year have resulted in the need to purchase extra care beds and an unrealised debtor relating to the Longcroft pipeworks and Newbeech redundancies have all added further costs of £342k. Savings resulting from the embargo and the department's in year savings programme which involves restricting growth and reducing existing packages across all client groups and service areas (in particular, the Ordinary Residence initiative which alone has realised savings of £175k) has generated total savings of £405k.
Home Care	229	New this month : An increased forecast of £29k is reported due to the removal of the savings associated with Call Monitoring (£35k) and the latest reforecast of activity and prices.
		Previously Reported : +£200k Over 9,000 extra hours identified in the first 3 months of 2009/10 and more recently the transfer of staff from Newbeech has added to this budget pressure. Managers have responded to initial increase by reducing and restricting care packages in order to bring this budget back under control. However, the high hospital discharges will continue to add pressure on managers to keep these budgets under control.
Direct Payments	164	 New this month: There have been no significant changes in this service area. Previously Reported: £163k There has been additional growth to meet rising demand and to fit the government's personalisation agenda. This would be offset by some reduction in other areas such as Day Care and Home Care.
Day Care & Community Services	-113	New this month : Additional savings of £43k are reported in these budgets as a result of lower transport costs (£22k) and revised staffing costs (£21k).
		Previously Reported : -£70k Overspends at Wexham & Langley due to planned savings not achieved have been more than offset by savings on other day care budgets.

Staffing Budgets	-325	 New this month: Across the department, £57k less is expected to be spent on staff compared to last month's forecast. This is mainly due to planned recruitment relating to 2 posts will now not happen this year. A further post will start significantly later than initially estimated. Finally, agency staff costs have been revised in light of the latest information received from managers. Previously Reported: -£268k Vacancies (both current and past) on a number of teams have generated savings which have not been fully offset by expenditure on agency staff.
Total Variance	144	

Education & Childrens Services

Service Area	Total Variance £'000	Explanation
Children & families	1,101	New this month: Expenditure across Children Looked After settings has decreased due to the delay in 2 placements, a reduction in rented accommodation support, and a reduction in the expected level of therapy support together saving £50k. This is partially met by the cost of a new placement totalling £23k.
		Previously Reported: Increases in the level of Looked After Children across all settings result in pressures of £908k (which includes £120k one-off income from the sale of a bed within Mallards to WaM) and increases in activity across Family support services including Family Group Conferencing, Kinship Care and the prevention of children becoming looked after result in pressures of £231k. Late notification of increased costs for Joint Arrangements for the Legal Team, the Berkshire Advisory service and Out of Hours service will result in pressures of £133k. This is offset by one- off savings in respect of grant receipts for Asylum Seeking children of £60k. Adoption activity based on current client numbers awaiting placement results in an estimated saving of £90k.
Youth	-70	New this month: Various youth work programmes which were to be deferred to the next financial year have commenced this term at a cost of £27k. Additionally, there has been a shortfall in the level of PAYP funding support to the opening of all youth centres over February half term, and the required work to upgrade the positive activities website together costing £10k.
		Previously reported: Staffing vacancies and reduced premises rental liability create savings of £107k.
Inclusion	-347	New this month: Delayed staffing appointments within the Youth Offending team saves £12k but are offset by costs of £8k resulting from additional special educational needs therapy costs.
		Previously reported: An updated assessment of the requirement to support Behaviour and Attendance Services and other school based projects has reduced the requirement by £50k from the level previously anticipated. Increased home care and school holiday support to Children with Disabilities costs £12k, offset by savings of £10k from Health Improvement team from reduced requirement to procure and distribute promotional and educational media and materials. Reduction in CWD client levels including successful removal of LAC status for 1 client has saved £217k. £68k saving through delayed appointment to vacant posts. £10k through management of discretionary spend.
Raising Achievement	-524	New this month: Income levels from selling services to schools not previously declared by the Service Manager have increased by £65k. Further savings of £18k have been identified within the Home to School Transport Service following the analysis of the latest journey data.
		Previously reported: Savings across the extended schools programme of £204k. Management of vacancies and reduced hours for staff saves £33k. Additional income generation within the Advisory Service saves £65k. The re-tender of the HTST provision will save £139k and the management of discretionary spend and utilisation of grants against core costs will save £40k. Partially offset by a pressure in respect of the Connexions contract of £60k.

Strategy, Information and resources	-191	Previously Reported: Additional income of £62k from schools for EMS licences and use of grant to support Assessment Centre saves £40k. This is mainly in respect of the one off receipt of a rates refund and expected continuation of reduced Joint Arrangement charges in respect of PRC and Dismissal costs together totalling £60k.
Total Variance	-31	

Green & Built Environment

Service Area	Total Variance £'000	Explanation
Waste Disposal	0	 New This month: Further savings of £60K have been realised from EfW and reduced waste volumes due to the economic downturn, along with greater recycling through the red bin scheme. Previously Reported: Increased charges from a neighbouring authority for use of disposal facilities (£50K); plus prior year contractual indexation of costs not fully funded (£50K). Pressures partly offset by efficiencies in waste disposal emanating from diversion of landfill tonnage (£40K).
Planning Fee income	200	Previously Reported: Current indications are that small household applications are fairly constant but there is a lack of major applications which yield significant fee income. Budgeted income is over £600K, and, as a result of this economic climate, a shortfall representing 33% of budget is predicted.
Other demand-led income	44	New This month: Non renewal of significant car park season tickets and reduction in demand for Careline alarms represent a pressure of £90K; partly offset by increased revenue from Citizenship (£10K) and Registrars (£16K). Note that Citizenship was previously reported under 'Other variances', and the previously reported variance of £20k is now reflected in this section.
		Previously Reported: Potential shortfall in demand-led income across the directorate, other than Planning Fees above, due to economic recession. This assumes a 1% shortfall on £4M budget.
Concessionary Fares	-265	 New This month: The prolonged inclement weather continues to affect patronage of the service, yielding further one-off savings of £40K. Previously Reported: Analysis of patronage data indicates an unexpected reduction in demand for the service. A saving of £200K is likely, giving a net variance of 9% against budget. A further £25K saving from the provision made for outstanding 2008/09 reimbursement claims from bus operators which have not
		materialised.
Highways Maintenance	75	New This month: The impact of the prolonged inclement weather has resulted in the need for extra gritting of roads, together with increased pothole repairs.
New Road Street Works Act (NRSWA)	-50	Previously Reported: Anticipated additional fees through increased activity of statutory undertakers on highway. Against a budget of £75K, this represents an additional 66% of income.
Parks & Open Spaces	-55	Previously Reported: Reprofiling the expenditure of the £117K agreed growth from PPRG 2009/10, plus reduced in-year maintenance following capital expenditure can produce a one-off saving.
Staffing	-175	 New This month: Minor further net savings of £8K are expected, mainly through maximising the use of grant income in Housing. Previously Reported: Slippage of £60K on implementing proposed savings in PPRG of £500K across all service areas is more than offset by delayed restructure/recruitment to new & vacant posts.

Home Improvements	-53	Previously Reported: Demand for funding of top-up grant on Disabled Facilities Grants fluctuates and has proved to fall short of expectation, giving a likely one-off saving of £53K, being 50% of the budget. This is partly due to the maximum grant eligibility threshold being increased from £25K to £30K, meaning less draw on the revenue budget.
Other variances under £50K (net)	127	Previously Reported: Wexham Nursery reduced income from client recharges & letting of buildings £55K; Chalvey Depot & Multi Storey Car Park late notification of Business Rates increases £21K; Flood Defence Levy increased £10K; People 1st contribution to community safety reduced by £28K through withdrawal from SLA; Bulky waste collection charges for pensioners ceased as per Members' wishes £10K; Roundabout sponsorship income unlikely to be achieved due to economic recession £12K; Coroners' Joint Arrangement contribution increased £25K; non demand of potential VAT liability £34K.
Total Variance	-152	

Central Directorates

Service Area	Total Variance £'000	Explanation
Chief Executive	Nil	New This month: No changes to report this month. Previously Reported: Additional salary costs for a temporary member of staff whose contract has been extended to the end of the financial year. The work relates to Shared Services and is recharged accordingly.
Resources	£215k	New This month: No changes to report this month. Previously Reported: Previous accounting practices have been reviewed with regard to the payment methodology of NNDR discretionary relief so that this is recorded 1 year in arrears only (previously 2 years) which results in additional costs of +£121k. The future year's implications of this have been picked up in the budget build process. Additional pressure of £25k from the under provision for dilapidations works at Wellington House. Additional cost of Agency Staff over and above Salary Vacancies £96k this is mainly in IS&IT area. Running costs have been held to try and manage the pressure on agency staff particularly in IS&IT -£64K. Savings from Office Moves budget. Less moves than anticipated -£15k. Additional income from Refreshment at Meetings -£5k. Income not achievable from Commercial Properties including advertising from hoardings & Accord Depot +£351k and drop in income from Land Charge searches +£36k. Additional income generated from Capital and external sources - £56k Maintenance on Corporate Properties held to manage the overall budget -£166k. Savings on Capital Disposals & Feasibility studies due to costs being Capital rather than revenue -£110k.
Improvement & Development	-£208k	 New This month: A reduction in the use of agency staff within the Revenue section saves £14k which is offset by the cost of software licences of £10k (for the new e-payment cash receipt system upgrade). Additional savings through and existing member of staff on maternity -£7k where the costs had previously been overstated, and an under spend in the Commissioning, Procurement & Shared Services area of -£7k (the original budget on the miscellaneous expenditure line of £6,990 is not now required). Previously Reported: Savings from staff vacancies over and above the additional costs of agency staff/consultants in lieu of staff -£194k. Additional training costs of CSC staff £19K. Income generated from external sources -£31k. Minor Running cost savings -£9k Council commitment to continue support of Voluntary Sector organisations has resulted in a pressure of £25k.
	£7k	Total Variance

NI179 VfM Gains - Analysis by Directorate

Direct	orate & Service Area	Title	Saving Agreed A	Saving Expected to be Achieved B £'000	Actual Savings Achieved to date C £'000	Variance to date C-B £'000	Estimated Total Variance B-A £'000	Comments
CWB	Existing Business Plan items from 08/09 budget build	Social Care IT Project savings	-99	0	0	0	99	Savings cancelled, not expected to be delivered
CWB	Adult Social Care	Remodel transport to Langley day services	-40	-20	-17	3	20	On target to deliver revised savings amount
CWB	Community & Cultural Engagement	Minor housekeeping savings in CWB equipment and training budgets	-8	-8	-7	1	0	On target to deliver full savings
CWB		Restructure CWB - Merging Heads of Service to release efficiencies	-50	-50	-42	8	0	On target to deliver full savings
		Total - CWB	-197	-78	-65	13	119	
ECS	Existing Business Plan items from 08/09 budget build	2% Efficiency Savings to be made across 'Inclusion'.	-61	-108	-90	18	-47	Target saving estimated to exceed budgeted level due to late recruitment of a manager within Services for LDD.
ECS	Children & Families	Reduce various non-staffing ECS budget lines to reflect efficiency requirements	-177	-258	-215	43	-81	The saving is projected to exceed target, largely due to reduced client activity in receipt of adoption allowances.
ECS	Inclusion	Reconfigure Health Improvement service delivery	-15	-15	-13	3	0	On target to deliver full savings
ECS	Raising Achievement	Renegotiate contract for Home to School Transport Service	-70	-217	-181	36	-147	Contract retendering projected to exceed the amount anticipated by £147k.
ECS	Strategy, Information & Resources	Multi Agency Locality Team re- configuration	-50	-50	-42	8	0	On target to deliver full savings
		Total - ECS	-373	-648	-540	108	-275	
GBE	Existing Business Plan items from 08/09 budget build	Implement existing budget saving - Major Review of GBE Contracts	-50	-50	-42	8	0	On target to deliver full savings

GBE	Existing Business Plan items from 08/09 budget build	Public Protection Efficiencies	-50	-50	-42	8	0	On target to deliver full savings
GBE	Transport & Planning	Planning - restructure	-70	-70	-70	0	0	On target to deliver full savings
GBE	Transport & Planning	Building Control - delete post	-30	-30	-25	5	0	On target to deliver full savings
GBE		Delete 1 of 3 Highways inspectors	-25	-25	-21	4	0	On target to deliver full savings
		Total - GBE	-225	-225	-199	26	0	
All	ECS	Centralise Marketing budgets to drive out efficiencies	-3	-7	-7	0	-4	On target to deliver full savings
All	СШВ	Centralise Marketing budgets to drive out efficiencies	-7	-7	-7	0	0	On target to deliver full savings
All	GBE	Centralise Marketing budgets to drive out efficiencies	-37	-37	-37	0	0	On target to deliver full savings
All	Centrals	Centralise Marketing budgets to drive out efficiencies	-12	-12	-9	3	0	On target to deliver full savings
All	ECS	Miscellaneous Housekeeping	-17	-17	-17	0	0	On target to deliver full savings
All	CWB	Miscellaneous Housekeeping	-10	-10	-10	0	0	On target to deliver full savings
All	GBE	Miscellaneous Housekeeping	-116	-116	-116	0	-0	On target to deliver full savings
All	Centrals	Miscellaneous Housekeeping	-228	-212	-185	27	15	
		Total - All	-431	-418	-388	30	13	
CEX	Chief Executive	Reductions in Memberships & Subscriptions	-32	0	0	0	32	
CEX	Communications	Review Comms Team Structure	-73	-62	-62	0	11	
CEX	Communications	Reduce Office Manager Post to P/T 0.5	-15	-15	-15	0	0	On target to deliver full savings
CEX	Communications	Reduce Chief Exec Projects Code	-7	-7	-5	2	0	On target to deliver full savings
		Total - CEX	-127	-84	-82	2	43	
I&D	Commissioning, Procurement & Shared Services	Part use of savings from Market Place Licence	-33	-33	-33	0	0	On target to deliver full savings
I&D	Economic Development & Inclusion	Gen Econ Initiative	-2	-2	-2	0	0	On target to deliver full savings

I&D	Transformational Change, Policy & Performance	Reduce Attendance at Conferences	-5	-5	-4	1	0	On target to deliver full savings
I&D	Transformational Change, Policy & Performance	Efficiency savings across Training Budget (incl catering)	-96	-96	-72	24	0	On target to deliver full savings
I&D	Transformational Change, Policy & Performance	Reduce Spend on Best Value	-30	-30	-22	8	0	On target to deliver full savings
I&D	Transformational Change, Policy & Performance	Reduce Strategy Development Funding	-30	-30	-23	7	0	On target to deliver full savings
		Total - I&D	-196	-196	-156	40	0	
Res		Require all staff to undertake own wordprocessing	-100	-80	-80	0	20	
Res	Borough Secretary & Monitoring	Reduce 2 posts in Land Charge Team reflecting current market conditions.	-53	-53	-53	0	0	On target to deliver full savings
Res	Borough Secretary & Monitoring	Reduction in Democratic Services Staffing	-20	-20	-15	5	0	On target to deliver full savings
Res	Borough Secretary & Monitoring	Reduce Civic Functions	-5	-5	-5	0	0	On target to deliver full savings
Res	IT	Review of IS/IT Services	-255	-255	-238	17	-1	On target to deliver full savings
Res	Strategic Management	Reduction in External Audit Charges	-25	-10	-10	0	15	
Res	Existing Business Plan items from 08/09 budget build	Generate increased procurement savings	-100	-100	-100	0	0	On target to deliver full savings
		Total - Res	-558	-523	-501	22	35	
		Total	-2,107	-2,173	-1,931	241	-66	
CWB	Adult Social Care	Require external agencies to pay for own training on mental health issues	-10	-10	-6	4	0	On target to deliver full savings
CWB	Adult Social Care	Ensure staff rigidly apply substantial and critical needs policies currently in place	-60	-60	-35	25	0	On target to deliver full savings
ECS	Children & Families	Reduce placement budgets	-140	16	9	-7	156	Increased client activity means that this efficiency will not be achieved.

ECS	Inclusion	Withdrawal of 'Looked After Child' (LAC) status, changes authority required to pick up costs	-50	-267	-156	111	-217	This saving will be achieved in addition to a further £217k due to disabled residential placements exceeding the budgeted number by 4 to a total of 9.
ECS	Raising Achievement	Reconfiguration of Governor Training Service	-15	-15	-9	6	0	On target to deliver full savings
GBE	Transport & Planning	Highways Planned Maintenance - capitalise	-250	-250	-250	0	0	On target to deliver full savings
I&D	Economic Development & Inclusion	Charge Management Time to Grants & reduce Aurat Support	-57	-57	-33	24	0	On target to deliver full savings

Appendix C

TOP 20 GE	NERAL FUND CAPITAL PROJECTS 2	2009 / 201	10													
<u>.</u>			FEBRUARY 2		10 MONITORING											
COST	EXPENDITURE	Funding	Budget	February	February	February	Budget	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
CENTRE		Ĭ	2009/2010	2009/2010	2009/2010	2009/2010	2009/2010	2010/2011	2010/2011	2011/2012	2012/2013	2013/14	2014/15	2015/16	2016/17	/ Total
			REVISED	Exp.	Variance	change	REVISED		REVISED	REVISED	REVISED					
CODE		Source	JANUARY			to budget	FEBRUARY									
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	Education and Children's Services															
P783	Schools Devolved Capital	G	4,283	2,282	-2,001	113	3,996	0	1,595	0	0	0	0	0	0	5,591
P720	Wexham School for the Future (TCF)	G	1,335	1,666	331		1,335	0	0	0	0	0 0	0	0	0	1,335
P664	Baylis Court - Building a School for the Future Phase 1	G	575	470	-105		575	3,441	3,841	100	0	0 0	0	0	0	4,516
P855	Westgate Expansion (TCF)	G/M	530	430	-100		530	3,700	4,550	531	0	0	0	0	0	5,611
P887	Primary Expansion - Lea Primary School	М	500	43	-457		500	2,400	3,650	100	0	0	0	0	0	4,250
P885	Parlaunt Park Primary Refurbishmnet (PCP1)	G	292	38	-254	0	115	2,708	2,885	1,000	0	0	0	0	0	4,000
P886	Wexham Court Primary Expansion (PCP2)	G	443	8	-435	0	115	3,557	3,885	0	0	0	0	0	0	4,000
	Western House Expansion Project	G	50		-50	0	15	0	3,005	0	0	0	0	0	0	3,020
	Green and Built Environment															
P231	Art at the Centre - Revitalising High St	G/M	1,800	1,621	-179		1,800	0	0	0	0	0	0	0	0	1,800
P655/P323/P75	Greener Travel	М	650	354	-296		650	500	500	250	200	0	0	0	0	1,600
P006/4020	Housing Imp. Grants: Disabled Facilities (Mandatory)	G/M	580	199	-381		580	236	387	387	236	0	0	0	0	1,590
P728	Highway Reconfiguration & Resurface (2008/09 - 2011/	M	672	349	-323	0	472	450	650	450	450	250	0	0	0) 2,272
P779	Britwell & Northborough Regeneration (P779)	М	350	350	0		350	1,000	868	1,000	0	0	0	0	0	2,218
P871	Neighbourhood Enhancements	М	500	208	-292	0	300	400	600	300	300	0	0	0	0	1,500
P879	ITS - Real Time Passenger Information GROSS (RTPI)	G/M	200	142	-58		200	1,000	2,300	0	0	0	0	0	0	2,500
P383	Herschel Park Project (Heritage Lottery Parks)	G/M	12	2	-10	0	3	0	1,930	0	0	0	0	0	0	1,933
	Resources / Improvement & Development / Chief Ex	ecutive														
P157	Heart of Slough Project	М	5,512	2,652	-2,860	0	3,389	13,100	22,351	7,388	12,076	0	0	0	0	45,204
P784	Accommodation Strategy	М	1,537	1,573	36	0	1,573	1,275	702	0	0	0	0	0	0	2,275
P296	Computer Hardware & operating Systems	М	500	473	-27		500	1,000	1,000	0	0	0	0	0	0	1,500
P827	DDA Improvement Works	М	308	277	-31		308	500	500	500	500	500	0	0	0	2,308
	TOTAL		20,629	13,137	-7,492	113	17,306	35,267	55,199	12,006	13,762	2 750	0	0	0	99,023
													Tatal Oscilat D			
													Total Capital Program		Programme	9 144,379
													% of Total Capital Programme		69%	